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DIARY NOTES

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DD/A

7 October 1954

1. Had a DD/A Staff Luncheon. I requested Office Heads to forward to me for my scrutiny as Reviewing Officer the Fitness Reports prepared by them for their division chiefs and principal staff officers.

We also discussed the Community Chest Drive and I emphasized the necessity for advertising this campaign and of giving everyone an opportunity to contribute, while, at the same time, not applying pressure or attaching stigma to the failure on the part of any employee to contribute.

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I also reported that [REDACTED] had advised me that he was staffing out a paper on the subject of merging official and nonofficial cover and that Colonel Edwards would represent all DD/A elements in this matter.

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2. Discussed with [REDACTED] the problem of providing an Administrative Officer for [REDACTED]. To my surprise this matter still has not been taken care of. I emphasized to Bob that it was the Comptroller's problem to see that it was straightened out without too much delay.

3. Arranged to have a meeting of the IAC designees with Bob Macy, Chief, International Organizations Division, Bureau of the Budget, on Tuesday, 12 October, at 3:00 p.m. to discuss Mr. Hughes' letter requesting a special analysis of the overt collection budget and activities for Fiscal Year 1956.

4. [REDACTED] and I discussed the new Regulation which is being rewritten on Security and Employment Review Boards. I had previously told him that in view of certain instances which had come to light recently I felt that this Regulation should be amended so as to make it possible for the Director to suspend or dismiss without a Board. John said that he had thought this over carefully and believed that he could not agree with such a concept. I encouraged him to stick by his guns if that was what his conscience told him to do and that I would certainly forward his comments to the Director for final decision, regardless of what my own recommendation was.

5. Spoke to Kirk about information being in the possession of the Inspector General which affected DD/A personnel or activities and which was not furnished to us; I cited the [REDACTED] case as a typical example. He said that he

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thoroughly agreed with me and would try to see that this was remedied in the future.

6. Bob Macy, Bureau of the Budget, informed me that General Christiansen and his group had been to the Bureau of the Budget and stated that they wanted to discuss the National Security Act¹⁹⁴⁷. The Bureau declined to discuss this matter with them and suggested that they get in touch with General Erskine's office to obtain necessary clearances. Bob also told General Christiansen that he would advise me of the fact that the group did not have clearances. I passed this on to George Carey, who is our liaison with this committee, and told him that while we were not expected to take the initiative I saw no reason why we should not help in paving the way if it would expedite the completion of the mission of the task force. I have reported this to the Director.

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7. [REDACTED] reported that there had been a Board Meeting on the Z [REDACTED] case at which time the appointment of the Board had been confirmed by the Assistant Director for Personnel, which takes me off the hook on this score. He also reported, however, that it was the feeling of the Board that we should suspend Mr. Z [REDACTED] now and pay him the two months back pay which might be questioned if he took the matter to court; however, this will come up through the Assistant Director for Personnel for a decision. I told John that I would wait until I heard the arguments, but that quite frankly I did not agree with this recommendation at the moment.

8. I had two sessions with General Cabell on the broad general subject of how to get rid of deadwood. The Doolittle Committee had advised the Director that they believed we had deadwood in the Agency and, in fact, told me personally in no uncertain terms that they had seen plenty of it. After careful consideration they also told the Director that they believed he was in error in using his special powers to dismiss employees only where "security" was involved and that it was their recommendation that he expand his use of these powers to include "suitability." I told General Cabell that this had long been my concept but that the General Counsel and the Office of Personnel had always strongly opposed it and had held that we should follow Civil Service procedures in all cases where security was not involved.

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Subsequently, General Cabell had a long discussion of this subject with Messrs. [REDACTED] and [REDACTED] and later with Mr. Dulles who gave him the green light to go ahead and move in this direction. He then advised me of the Director's decision and that he would personally instruct each Deputy, the Assistant Director for Communications, the Assistant Director for Personnel, and the Director of Training to this effect. He emphasized to me that this move was not to be advertised in any way as a campaign and was not to become known as anything new or radical, that he would personally hand-pick the board which would serve for six months, and that he expected cases to be submitted to this board. Insofar as procedures were concerned he said that they would be the same as for any other Employment Review Board, except that the Director would use his powers in lieu of sending such cases to the Civil Service Commission. I must instruct each DD/A Office Head and insure that they move on this matter.

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9. Had two discussions with General Cabell on the "in casual - out casual" paper. [redacted] had advised him that his Office wanted to wait until all of the manpower surveys were finished. General Cabell said "No" to this and requested that something be done immediately. In the meantime, I instructed John [redacted] to brief [redacted] on the matter, which he reported later he had done. At noontime, however, Harry told me that although he had been briefed and agreed with the principle he had not seen the paper; I, therefore, gave him a copy of it.

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Harry and [redacted] had a meeting on the subject after which Harry 25X1A9a told me that Ted and he were coming up with a counterproposal. I was somewhat surprised later when General Cabell called me and said that [redacted] had advised him that [redacted] had quoted Harry as saying that he never heard of this paper until he and Ted had talked about it. I checked back with John who was firm in his position that Harry had said he concurred one hundred per cent. I also checked with Harry who was somewhat indefinite as to just what he had told Ted. There is no doubt in my mind from what Harry said that there are at least some grounds for Ted's statement to Dick that Harry said that he had not heard of the paper before.

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I have reported this to General Cabell, emphasizing that I did not wish to alibi for [redacted] failure to coordinate with Personnel or my failure to see that he did but that I did want him to know the facts as I understood them and believed them to be.

CONFIDENTIAL

APPOINTMENTS AND/OR MEETINGS FOR 7 OCTOBER 1954

DIRECTOR

9:00 a.m. - Killian Briefing

2:30 p.m. - [REDACTED]

4:30 p.m. - [REDACTED]

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ACTING DEPUTY DIRECTOR/PLANS

4:00 p.m. - CIA Career Council

DEPUTY DIRECTOR/INTELLIGENCE

9:00 a.m. - Killian Briefing

4:00 p.m. - CIA Career Council

DEPUTY DIRECTOR/ADMINISTRATION

4:00 p.m. - CIA Career Council

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DD/A DAILY ACTION SUMMARY

7 October 1954

<u>Originating Office</u>	<u>Subject</u>	<u>Action</u>
C/RCS 30 Sept 54	25X1A Memorandum for Deputy Director (Administration), [REDACTED] Director, Special Assistant for Planning and Co- ordination (Job #699-PT), " w/att revision. ER-6-0889	RBS fwded to SA/PC/ DCI requesting that he review and return w/concurrence and/or comments. 2ccs RBS's trans slip-DDA subj (O&M8) and chrono.
25X1A9a [REDACTED] 1 Oct 54	Memorandum for Colonel White, subject: "Survey of [REDACTED]	Signed by JAC. Orig
25X1A9a [REDACTED] 6 Oct 54	Memorandum for [REDACTED] subject: "Subject Matter for Agency Notices," advising Col. White has reviewed proposed draft for memo to office heads [REDACTED] and does not wish to release at this time. ER-6-1059	Signed by RBS. Orig and 1 w/proposed draft ret'd to C/RCS 2ccs-DDA subj(O&M1) and chrono.
25X1A 25X1A9a [REDACTED] 7 Oct 54	Memorandum for Comptroller, subject: "Public Law 737," w/att copy of PL 737. ER-6-1058	RBS req that Compt made changes in the Travel Regs. as re- quired to reflect the provisions of PL 737. ccs to: GC; C/RCS; DDA subj(Travel6) & chrono.
DD/A 6 Oct 54 25X1A9a 25X1A9a [REDACTED] 6 Oct 54	Memorandum for the Record, subject: "Bonding of Agency Personnel," - discussion of subject between Col. White and [REDACTED] of the Special Study Group. ER-6-1111	Signed by DD/A. Orig & 1 w/staff study fr Compt filed DDA sub (Acct 4). cc to Compt req that he be governed according to [REDACTED] opinion. 1 ccs to DDA chrono.
25X1A9a [REDACTED] 6 Oct 54	Mass. re. employment with the Agency. ER-6-1080/A	Signed by JAC. Orig to adse. ccs to: C/JOT
25X1A9a [REDACTED] 6 Oct 54	re. employment with the agency. ER-6-1081/A	Subj's Pers file; DDA subj(Pers 14) & chrono. 1cc-JAC.
25X1A9a		Signed by JAC. Orig to adse. ccs to: JFWI
		Other distr same as above.

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SECRET

<u>Originating Office</u>	<u>Subject</u>	<u>Action</u>
6 October 54	Memorandum for GC; D/Security; AIC; Compt; C/LO; C/Medical Staff; C/PAPS; C/Mgmt Staff; and COA/DDP, subject: "Career Development of Junior Personnel Changes in Eligibility Criteria of Agency Notice	Signed by JAC. Orig to GC. ccs to other addrs. lcc-C/JOTD; lcc-C/PPD. 2ccs-DDA subj(Train 3-2) and chrono. lcc-JAC.
25X1A	ER-6-1065	
C/RCS 30 Sept 54	Memorandum for Deputy Director (Administration), w/att Concurrence Sheet. Change incorporated in para. 2 of memo.	Concurred in by DD/A 6 Oct 54. Orig w/att ret'd to C/RCS for submission to DD/P for authentication. 2ccs-DDA subj(Equip and supplies) & chrono.
25X1A	ER-6-0888	
C/RCS 1 Oct 54	Memorandum for Deputy Director (Administration), proposed change incorporated in para. 3 of memo	Concurred in by DD/A 6 Oct 54. Orig ret'd to C/RCS for submission to DD/P for authentication. 2ccs-DDA subj(Equip and Supplies) & chrono.
25X1A	ER-6-0871	
C/Mgmt Staff 4 Oct 54	Memorandum for Deputy Director of Central Intelligence, subject: "CIA Overseas Training," w/att Staff Study by the Director of Training, dtd 22 Sept	C/Mgmt Staff concurs in recommendations in Staff Study. DD/A concurs. Orig w/att handcarried to DCI. 2ccs of O'G's memo DDA subj(Train.4) and chrono.
25X1A9a	ER-6-0945	
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C/FE 29 Sept 54	Memorandum for Deputy Director (Administration) subject: "Storage of Household Effects [REDACTED] At Government Expense."	Orig'l noted by RRS and routed to DD/P (Admin) w/note: "this has not been through your office."
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5 Oct 54	Memorandum for [REDACTED] subject:	RBS fwded to C/RCS req CST be put into form for coordination w/view towards publication as Agency Notice. 2ccs-DDA subj(C&M3) and chrono.
25X1A9a	ER-6-1057	
5 Oct 54	Memorandum for Board of Review for Shortages and Losses, subject: "Loss of Gold Bars," with basic.	Signed by DD/A, approving recommendation of the Board for write-off; however, not pleased w/presentation of board, gives suggestions for improvements. (see Distribution on next page)
	ER-6-10847	
	ER-6-2257	

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<u>Originating Office</u>	<u>Subject</u>	<u>Action</u>
DD/A 7 Oct 54	Memorandum for General Counsel, D/Security; AIC; Comptroller, C/LO; C/Medical Staff/ C/PAPS; C/Mgmt Staff, subject: "Agency Telephone Facilities," re survey to be made by LO. DD/A requests that appointee from each organizational component work w/LO survey team. Names of appointees to be fwded to [REDACTED], C/Telephone Section. ER-6-1132	Orig & 5 w/basic to [REDACTED] who will distr cpy's to Compt, OGC; Audit Office; SO; DD/P Admin. 2ccs DDA subj (Acct 3) & chrono.
25X1A9a		Signed by DD/A. Orig to GC; ccs to other addrs. 2ccs-DD/A subj (Commo) & chrono.
25X1A6a		
EE 15 Sept 54		
25X1A9a		
[REDACTED] 6 Oct 54	Memorandum for Colonel White, subject: "Change of Title, Chief of Logistics," w/att trans. slip to C/Mgmt Staff requesting that he make a study of matter and give recommendations.	Orig w/trans. slip fwded to C/Mgmt Staff 2ccs-DDA subj and chrono.

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